

PRESIDENT OF THE NAVAL WAR COLLEGE  
Newport, Rhode Island  
02840

5 NOV 1973

Dear Joe,

How wonderful for you to send us such a generous supply of maple syrup. Can't tell you how much I enjoy waffles for Sunday breakfast with lots of rich maple syrup! Pat and I are most appreciative.

Beyond that we were very grateful for the opportunity provided by you and the other members of the Conference Board to participate in the last meeting of the Northeast Advisory Council. It was certainly a delightful experience. We have commented to each other many times on how much we enjoyed the exchange of ideas and broadening of our own horizons with such interesting people as you and Stephie. I also thought a great deal and talked to my own people about your concept of the tattletale syndrome. Perhaps the overriding thought I brought home from the entire conference was the importance which you and Tom Wyman attached to tapping the ideas of lower and middle management. We have been trying this even in our hierarchical profession, sometimes with success and sometimes without. Your thoughts make me believe we must try even harder.

Although I told you a little bit about what goes on at the Naval War College, I'm taking the liberty of enclosing a copy of our "Report to the Stockholders." This brief booklet outlines why I felt a change was needed, some of the results of our new curriculum--pro and con, and a short discussion of things to be accomplished. I do hope this gives you a better insight as to what we do here and why.

Toward the end of our academic year we sponsor a three-day meeting at the War College called The Current Strategy Forum (CSF). The purpose of the meeting is to discuss the role of the military in the late seventies. War College students and outside guests are brought together in small committees where they address various topics pertinent to the CSF theme. Speakers of national prominence present addresses on related subjects as well. All of the discussions are non-attributable, lively and most are informal. Last year we

**NAVY Declassification/Release Instructions on File**

had a very productive session which was attended by about one hundred outside guests from a wide variety of backgrounds and experiences, i.e., bankers, investors, retailers, clergymen, reporters, military leaders, etc. This academic year we will hold the CSF meeting on 24-26 June. I would like to invite you to set aside these dates on your calendars and join us. There is no need to respond this far in advance. I will be back in touch in February. I do hope, though, that you will try to be with us. I know that you could offer a lot of stimulation to the student officers and I hope pick up a few ideas in exchange.

Again, it was very nice to have a chance to meet and be with you.

In addition, I do hope that you will let me know when you and Phil Faulkner will be down this way. Would love to get together. Warm regards.

Yours,



STANSFIELD TURNER  
Vice Admiral, U.S. Navy

Mr. Joe Baute  
President  
Markem Corporation  
Keene, NH 03431

Enclosure